

International Journal of Research

Available at https://edupediapublications.org/journals

e-ISSN: 2348-6848 p-ISSN: 2348-795X Volume 05 Issue 17 July 2018

Determinants of Tax Haven: Overview of Past Studies

Peter Ugochukwu Anuforo *1, OPEYEMI, Akande², Ahmad haruna Abubakar ³,
Iliyasu Shiyanbade Najeemdeen ⁴Bello Taofik Abidemi⁵ **1&2Department of Accounting University of Maiduguri P.M.B 1069, Maiduguri Borno State, Nigeria.**

³ School of Accounting TISSA, Universiti Utara Malayisa

^{4&5}School of Business Management, University Utara Malaysia, Sintok Kedah.

¹ <u>peteru.love@gmail.com</u>, ² akandeopeyemi433@gmail.com, ⁴ <u>iliyasunajeemdeen@gmail.com</u>, ³ ahmadhabubakar@gmail.com ⁵ taofikbido@gmail.com, ⁵

Abstract

In recent years the issue of tax haven has been subjected under rigorous scrutiny by both the policymakers and regulatory authorities, due to the extent of the effects it has on both the developed nation (beneficial country) and particularly the developing nation which are the targeted tax haven territory. This study aimed at providing insight into the main determinants of tax haven and their effects. The method employed in this study involved reviewing prior study on tax haven. Findings suggests that the main determinants of tax haven region is not only the ones enshrined in Organization for Economic Co-operation and Development (OECD) criteria but others such governance index, institutional weakness, substantial amount of GDP from service industries etc. This study has also revealed that the conduit by which tax haven is being perpetrated is mainly via offshore financial centers (OFCs) which involve banks secrecy, transfer pricing (i.e. the devil in disguise) etc. This study recommends that stringent control measures and penalties for tax-resistant behaviors should be put in place by the international regulators like the World Bank and International Monetary Fund (IMF).

Keywords: Base Erosion Profit Shifting, Offshore financial centers, Tax haven, Transfer pricing, Tax avoidance, Tax evasion.

1. Introduction

Since 2008 global financial crises effects on the public finances of the developing economies, the issues of tax haven as perpetrated by the multinational enterprises (MNEs) has attracted the interest of several policymakers and regulatory authorities such as G-20 Industrialized Nations, political pressure, civil society organizations like the Organization for Economic Co-operation and Development (OECD) and various tax authorities and governments across the world. Thus, in the recent years the issue of tax haven has been subjected under rigorous scrutiny by the policymakers and regulatory authorities, due to the extent of the effects it has on both the developed nation (beneficial country) and particularly the developing nation which are the targeted tax haven territory. Recently, it has been estimated that over US\$160bn is being lost from less developed and poorer countries (i.e. tax

International Journal of Research

Available at https://edupediapublications.org/journals

e-ISSN: 2348-6848 p-ISSN: 2348-795X Volume 05 Issue 17 July 2018

haven territory) annually due to the activities of offshore financial center which is worth two times more than the amount received from international aid (Mugarura, 2017). The Guardian newspaper (UK) also reported that the targeted third world country loses as much as US\$50bn (£33bn) annually from financial centers offshore which is perpetrated by government syndicates and MNEs illicit business activities (The Guardian, 2015). Similarly, the results of African Union (AU) research in 2001 indicates that the unauthorized transfer of moneys from African countries in 2001 was estimated to be worth US\$20bn which obviously had tripled due to offshore financial centers activities (OFCs) (Mugarura, 2017).

One of the prominent determinants of tax haven is due to the activities that transpire in the offshore financial centers such as banks secrecy coupled with perpetrators unwillingness to exchange information with the tax authorities. The conduit by which this tax haven is being perpetrated is usually via offshore financial center or service. In other words, tax haven is mostly being perpetrated the service industry compared manufacturing industries (Hebous, Johannesen, 2015). Hebous and Johannesen, (2015, p4), justify this view by stating that "Firstly, the specific institutions developed by tax havens may create a comparative advantage in the service industry. Secondly, service trade may serve as a tax evasion strategy for multinational firms".

Based on the universally established criterion for country that has been enlisted and described as a tax haven region, the OECD, identified the main determinants of such places/regions to include among others; a place with little or no tax, or no substantial activities, and that lacks transparency as well

as effective information exchange. Examples of such regions or countries are basically Islands and developing poor countries such as Anguilla, Antigua and Barbuda, Aruba, Bahamas, Bahrain, Belize, Bermuda, British Virgin Islands, Cayman Islands, Cyprus etc. even though according to the list of OECD, they are much more than that. And the conduit by which tax haven activities are being orchestrated are basically in the service industry via OFCs activities such as shadow economy, mispricing and BEP (Base Erosion Profit Shifting), bank secrecy, and transfer pricing, through the help of some batteries of professionals, such as bankers, accountants lawyers etc. (Jalan, & Vaidyanathan, 2017). However, there is significant number of studies that argued that, besides the criteria outlined by OECD regarding countries with tax haven status, there are other salient factors that determines tax haven. Hence, this paper aims to unravel the determinants of tax haven by reviewing extant literatures that relates to the study and can suitably answer the issues at hand. Specifically, this study attempts to validate the fact that besides the main determinants of tax haven and what actually constitutes a tax haven, there are other factors that determines tax haven status.

The remainder of the present study is structured as thus: section two covers review of past studies, followed by section three which briefly outlines the research method employed in the study. Section four highlights the discussion, followed by conclusion of the study, thereafter recommendation was offered based on the findings of the study, and lastly the limitation of the study.

R R

International Journal of Research

Available at https://edupediapublications.org/journals

e-ISSN: 2348-6848 p-ISSN: 2348-795X Volume 05 Issue 17 July 2018

2. Review of Past studies

Overview of Offshore Financial Centers (OFC)

An OFC can be defined "as any financial center where offshore activity takes place" (Mugarura, 2017p5). Usually, the term OFC is described as "powerful global financial centers" (Mugarura, 2017p5). OFC are small Islands economies that are rented out to foreign MNEs that can decide to switch to another jurisdiction whenever the current government policy does not favor them. According to Mara, (2015, p1), "offshore finance is one of the main pillars on which tax havens lie down". Young, M. A. (2013) cited in Dowling (2004), that offshore financial center simply means investments that are located only in foreign jurisdictions. Similarly, Jalan and Vaidyanathan (2017) described offshore financial centers as a siamese twin and went further to explain that it does not mean the same thing as tax havens even though OFC is an integral part of tax haven. Specifically, OFC is a term that is used to describe "those commercial communities set up within tax havens to exploit the structures facilitated by its law to enable global taxpayers to circumvent their home country regulations" (Jalan, Vaidyanathan, 2017, p8). It is composed of professionals such as taxation experts, accountants, bankers, lawyers, and their related trust companies that provides services to interested clients that wants to utilize their structures for tax haven activities. Thus, a major distinction between them is that while tax haven is confined to a geographical location, OFCs are more transient and mobile.

Tax Haven

From time immemorial tax haven had a long history that is characterized by complex evolution (Mara, 2015). There is variety of names attributed to this phenomenon called tax haven. The OECD was the one that actually coined the name as "tax haven", FMI described as "offshore financial center", while (KPMG) view it as "states without taxation" or "states with low taxation.

There is no universally accepted definition of the term tax haven. According to Jalan and Vaidyanathan (2017, pg5) to define the term "tax haven is a hard nut crack". And that up until now there is no acceptable unanimous definition of the term, although there are peculiar features that helps to facilitate and identify what tax haven entails universally. For example, in 1998, the Harmful Tax Competition issued by OECD defined some key aspect that serves as a guide in identifying what tax haven entails. Essentially, the main rationale behind tax haven is still perceived to be minimization and avoidance of tax liability via undisclosed identity conduit. However, OECD (1998) described the four critical criteria for identifying tax haven as follows;

- No or only nominal taxes,
- Lack of effective information exchange
- Lack of transparency
- No substantial activities

A tax haven jurisdiction refers to "a country or independent geographical area where taxes are levied at a low rate" when compared to other jurisdictions (Mugarura, 2017, p4). Literarily, tax haven also means shifting capital to a preferential or a selected tax jurisdiction (Jaafar, & Thornton, 2015). From layman perspective, Tax Haven simply

International Journal of Research

Available at https://edupediapublications.org/journals

e-ISSN: 2348-6848 p-ISSN: 2348-795X Volume 05 Issue 17 July 2018

means, a situation where MNCs evade or avoid paying tax by shifting the profit generated from a jurisdiction with high tax to one with lower tax jurisdiction. According to classical definition, tax haven refers to a country with very low taxation or even no taxation at all. Mara (2015, p2) mentioned that "tax havens are not all about low or lack of taxation. They are also characterized by high levels of secrecy and the availability of a strong network of financial services that allows users sophisticated strategies for achieving their goals". Similarly, Jaafar and Thornton, (2015, p2), described tax havens as "jurisdictions that imposes very low or no corporate taxes and hence provides firms with the ability to reduce their overall tax burdens in their home country". They also state that "the use of tax havens among multinationals is ubiquitous". Moreover, tax haven status "involves combining more favorable conditions in order to create that climate of great economic, political, fiscal, infrastructure necessary and development of tax avoidance tasks by using various tools and mechanisms such as offshore companies" (Mara, 2015, p1).

Rohan and Moravec (2017) conducted a study titled "Czech taxpayers' reaction on concluding agreements concerning exchange information in tax matters preferential tax jurisdictions, the so-called havens" used Tax Difference-in-Differences method to predict tax payers behavior. Thereafter, their finding reveals that Czech MNEs are very much interested in tax havens not only because of the low tax rates per say but for the purposes of anonymity. Thus the finding is in line with the theory of shifting offshore industry character from the usage of tax purposes to that of anonymity utilization purpose. Also, their findings corroborate that of Braun and Weichenrieder's (2015) as well as Krejčí, (2016). Similarly, using the data obtained from Compustat with a sample of 286 multinational U.S. companies over the period spanning from 2006 to 2012, Richardson, & Taylor, (2015), regression results indicates that transfer pricing aggressiveness, multinationality, thin capitalization and intangible assets were positively related to tax haven utilization

Having reviewed prior studies, Jalan and Vaidyanathan (2017), findings suggests that the determinants of the pervasiveness of base erosion and profit shifting (BEPS) is largely as a result of suppliers of tax haven activities which involves corporate decisions that are divided into operational and strategic. Also, using the case study approach data on tax haven and OFCs were drawn from newspaper reports to explain how syphoned funds are bundled to a tax haven jurisdiction for safe custody. Mugarura (2017) found a close connection showing that bank secrecy regulations in OFCs increases the rate of financial offenses like money laundering and tax avoidance around the world. Similarly, Choy, Lai, and Ng (2017), used an event study that was conducted on the largest publicly-listed companies based in United Kingdom. Findings of the study revealed that government reputation, scrutiny, and investor sentiment were the possible means and conduit for the negative impact. Furthermore, in terms of the role tax haven plays in international trade with services, Hebous and Johannesen (2015) employed a firm-level dataset that contains the comprehensive information regarding service trade with foreign affiliates for almost all MNEs in Germany. Here, findings indicates that in as much as tax haven with service trade may reflect a genuine specialization in the service industries. there by suggesting institutional attribute such as lower tax rates, low regulatory standards and secrecy creates

International Journal of Research

Available at https://edupediapublications.org/journals

e-ISSN: 2348-6848 p-ISSN: 2348-795X Volume 05 Issue 17 July 2018

a comparative advantage in service industry. Moreover, their findings provides various categories of service trade such as intellectual property (trademarks and patents) and headquarter services (management, administration, and advertising) which are regarded as partly reflecting a mispriced affiliate trade conduit aimed to shift profits to the targeted tax havens.

Mara (2015) adopted the work of Dharmapala and Hines (2006) in his study titled "Which countries become tax havens?" even though his findings contradicted theirs. His main findings shows that governance index is not the main determinant of tax haven (as in the case of Dharmapala and Hines (2006) findings) nor a place with little or no taxation at all, but only the countries in which a substantial amount of their GDP comes from service industries are most likely to be regarded as having tax haven status. Conversely, Jaafar and Thornton, (2015), used a sample of private and public domiciled 14 firms in European Union with their respective financial statement information to enable them estimate their various effective tax rates. Findings from their study indicates that tax haven activities are related with low effective tax rates both for public and private firms and that private firms are more affected by lesser effective tax rate than the public firms. Their findings also show that home country characteristics like financial and tax conformity, worldwide tax reporting system, and high corporate tax rates are basically the main determinants of effective tax rates both for public and private firms that has tax haven status. Similarly, Chari, and Acikgoz, (2016), tries to find out "what drives emerging economy (EE) firm acquisitions in tax havens?" Using data that relates to cross border acquisitions listed in SDC Platinum, their arguments indicates that besides the four motives that drives acquisition of tax

haven status as identified in the international business literature as "market seeking, resource seeking, low cost seeking, and knowledge or strategic asset seeking" the main acquisitions motives is determined by low taxes in the host country and institutional weaknesses in the home country.

Jones and Temouri (2016) conducted a study on the determinants of tax haven FDI, adapted the firm-specific advantage—country-specific advantage (FSA—CSA) framework to analyze a database covering 14,209 MNEs in 12 OECD countries found that the impact of home country corporate tax rate is minimal, there by suggesting that corporate tax liberalization is not likely to discourage MNEs from carrying out their activity. Additionally, their findings shows that MNEs that are from the high technology manufacturing countries with high levels of intangible assets from the services sectors are most likely to have tax haven status.

Characteristics of Tax Haven

In a broader parlance, Mara (2015, p3) argued that "beyond low taxation, the profile of a tax haven can be summarized as a wellgoverned, small country, with low population enjoying a high GDP per capita and where services have a very large share in GDP". Thus, one of the ways to identify a tax haven is based on the quality of governance, and population is mostly below one million of which are not recognized as members of any organizations international (cited Dharmapala and Hines 2006). Also, one distinctive attributes that drives a country to entertain tax haven is when such a country is not endowed with natural resources and a favorable fertile condition that will support agriculture, hence such a country may resort to buying the idea of tax haven by

International Journal of Research

Available at https://edupediapublications.org/journals

e-ISSN: 2348-6848 p-ISSN: 2348-795X Volume 05 Issue 17 July 2018

establishing a service sector that will serve as a conduit for tax haven (Mara, 2015). Moreover, Jalan and Vaidyanathan (2017) went much further than OECD description of what constitutes tax haven region, thus they summarized the characteristics of tax haven as:

Little or no tax on some income categories

• Banking/commercial secrecy: Bank secrecy

Ownership secrecy

Barriers to information exchange

- Non substantial activity
- Right to creation of legislation
- Dominance of financial institutions
- High marketing and/or promotion
- No controls for foreign nationals

Regulatory reactions to menace of tax havens

The issues of tax haven have led to the introduction of some tax administrator's instruments that will help in curbing the issues of tax haven. The framework of Raposo and Mourão (2013) indicates that control reactions (i.e. tax administrator's instruments) may be considered into two dimensions, that is unilateral/Bilateral and multilateral measures. Arrangement with countries regarding Bilateral and multilateral instruments are put in place to facilitate information exchange concerning residents that are staying overseas with the aim of

avoiding double taxation/double non-taxation.

Unilateral measures: this suggests the participation of one state; as such the implementation process is relatively simple compared to multilateral measures implementation (Plate-forme Paradis Fiscaux et Judiciaires, 2007; Murphy, 2008; Ginevicius and Tvaronaviciene, 2010; Altaie, Flayyih, Talab, & Hussein, 2017). These measures include;

- Lifting of banking secrecy
- Imposition of fiscal transparency on outland societies
- Transfer prices adjustment
- Regulatory prevalence of substance over form
- Reversal of the onus of proof
- Declaration of requirements and
- Assortment of additional measures.

Multilateral measures: the implementation of this type of measures is more complex and they include;

- Tax harmonization
- Information requests and
- Control of interbank electronic messaging
- G20 and the European Union

3. Research Methodology

This paper aims to discuss previous research on the factors that determine tax haven. Thus, the present study is replete with prior studies that focused on determinants of tax haven. The study used the keywords "tax haven" and determinants of tax haven to search for relevant extant articles and conference papers from different online database sources such as google scholar, research gate, emerald

International Journal of Research

Available at https://edupediapublications.org/journals

e-ISSN: 2348-6848 p-ISSN: 2348-795X Volume 05 Issue 17 July 2018

management plus etc. Thereafter, articles were selected based on the ones that relates to the study and most of the articles used in this study are from reputable journal with high impact factor.

The researcher admits that the approach employed in this study suffers from some limitations leading to the possibility of overlooking or misinterpreting some vital information (Denyer & Tranfield, 2009). One of such limitation is the chances of not including relevant articles from the database search. Also, the researcher focused more on selecting articles that are very recent, thereby ignoring earlier studies which may carry information that is very vital for the study. Therefore, the researcher acknowledges these limitations bv cautiously interpretations and conclusions that will not suggest a strong claim (Valmohammadi, & Ahmadi, 2015).

4. Discussion

The main aim of this study is to unravel the factors that determines tax haven. The issue of lack political will and the unwillingness of MNEs to exchange valuable information has compounded and complicated every effort by policymakers and regulatory authorities to curb tax haven menace. Findings by Rohan and Moravec (2017) suggested that the issues unwillingness to exchange vital information is because doing that will eventually expose and blow OFCs activities and their anonymity cover. Thus, the result Czech MNEs' behavior breeds more havoc on tax haven region through their OFCs of shifting profit. transfer pricing aggressiveness, thin capitalization Moreover, this finding corroborates with that of Richardson and Taylor (2015) and Braun and Weichenrieder's (2015) as well as Krejčí, (2016).

Bank secrecy, OFCs, and particularly pricing which Jalan transfer Vaidyanathan (2017, p16) described as "the devil in disguise" are the various conduit by which shadow pricing, mispricing of MNEs activities in the tax haven are carried out through the involvement of batteries of professionals with the support of government syndicates. This means MNEs in the developed country, in the bid to shift profit and avoid paying high tax establishes a service industry in the tax haven regions. Similarly, the findings of Choy et al. (2017), in their study on the largest publicly-listed companies based in United Kingdom and that of Hebous and Johannesen (2015), on MNEs in Germany revealed similar results.

The determinants of tax haven have come under series of debates by several scholars. Besides the four criteria established by OECD and the one in the international business literature. Studies, such as Jaafar and Thornton (2015), found that tax haven activities are related with low effective tax rates both for public and private firms and that private firm are more affected by lesser effective tax rate than the public firms. They also added that home country characteristics like financial and tax conformity, worldwide tax reporting system, and high corporate tax rates are basically the main determinants of effective tax rates both for public and private firms that has tax haven status. Similarly, Chari and Acikgoz (2016) corroborates their argument by explaining further that the main motives that drives "emerging economy (EE) firm acquisitions in tax havens" is low taxes in the host country and institutional weaknesses in the home country. However, Mara (2015) findings contradicted both the above findings and his adopted work from

International Journal of Research

Available at https://edupediapublications.org/journals

e-ISSN: 2348-6848 p-ISSN: 2348-795X Volume 05 Issue 17 July 2018

Dharmapala, Dhammika and Hines, James R., (2006) who found "governance index" to be the main determinants of tax haven. According to him the main determinants of tax haven is a place where the substantial amount of their GDP comes from service industries. He went further to explain that "offshore finance is one of the main pillars on which tax havens lie down" and that such a region is "characterized by high levels of secrecy and the availability of a strong network of financial services that allows users sophisticated strategies for achieving their goals". Similarly, Jones and Temouri (2016) study on the determinants of tax haven FDI also addressed related issues.

5. Conclusion

This study aimed at providing insight into the main determinants of tax haven and their effects. This study has attempted to identify the major difference between tax haven and OFCs as well as their respective features. It has also identified the determinants of tax haven from several perspectives. Thus, findings suggests that the main determinants of tax haven region is not only the ones enshrined in OECD criteria but others such governance index, institutional weakness, substantial amount of GDP from service industries etc. This study has also revealed that the conduit by which tax haven is being perpetrated is mainly via offshore financial centers (OFCs) which involve banks secrecy, transfer pricing (i.e. the devil in disguise) etc. Another issue that is encountered in the OFCs is the issue of unwillingness of the perpetrators to exchange information with tax authority and other interested agencies. Moreover, findings also indicates that despite the devastating effects of tax haven, several batteries of corrupt professionals and syndicates government contributes significantly in facilitating this heinous antitax practices by conjoining with MNEs from the developed nations to carry out their OFCs activities

6. Recommendations

Having discussed the main determinants of tax haven and its devastating effects, this study recommends that stringent control measures and penalties for tax-resistant behaviors should be put in place by the international regulators like the World Bank and International Monetary Fund (IMF) so as to enable them checkmate and minimize the activities of this wild predators through their offshore financial centers. Also, in other to increase the transparency of tax haven official reports from the government and financial entities of both the home and host countries there should be a memorandum of understanding (MoU) that will help in combating against fiscal crimes and fund laundering that mostly occurs through OFCs such as shadow economy, mispricing and BEP, bank secrecy, and transfer pricing.

7. Limitation of the study

This paper suffers from the fact that it is basically a conceptual paper (i.e. review of past studies), hence future study should carry out an empirical study so as to have a detail understanding of determinants of e-banking adoption. More so, similar studies can be conducted in other comparable developing countries so as to validate the result of this study.

References

[1]. Al-taie, B. F. K., Flayyih, H. H., Talab, H. R., & Hussein, N. A. (2017). The Role of Tax

R. R.

International Journal of Research

Available at https://edupediapublications.org/journals

e-ISSN: 2348-6848 p-ISSN: 2348-795X Volume 05 Issue 17 July 2018

- Havens in the Tax Revenue Development and Its Reflection on the Public Revenues of the Developing Countries: An Empirical Study in Iraq (2004-2014). *Mediterranean Journal of Social Sciences*, 8(2), 289.
- [2]. Braun, J., & Weichenrieder, A. J. (2015). Does Exchange of Information between Tax Authorities Influence Multinationals' Use of Tax Havens?.
- [3]. Chari, M., & Acikgoz, S. (2016). What drives emerging economy firm acquisitions in tax havens? *Journal of business research*, 69(2), 664-671.
- [4]. Choy, S. K., Lai, T. K., & Ng, T. (2017). Do tax havens create firm value? *Journal of Corporate Finance*, 42, 198-220.
- [5]. Denyer, D., & Tranfield, D. (2009). Producing a systematic review.
- [6]. Dharmapala D., Hines J. R. (2006). Which countries become tax havens? National Bureau of Economic Research, NBER Working Papers 12802;
- [7]. Ginevicius, R. and Tvaronavičiene, M., (2010). Tax evasion through offshore companies: How important the phenomenon is? *Journal of Business Economics and Management*, 5(1), pp. 25-30.
- [8]. Hebous, S., & Johannesen, N. (2015). At your service! The role of tax havens in international trade with services.
- [9]. Jaafar, A., & Thornton, J. (2015). Tax havens and effective tax rates: An analysis of private versus public European firms. *The International Journal of Accounting*, 50(4), 435-457.
- [10]. Jalan, A., & Vaidyanathan, R. (2017). Tax havens: conduits for corporate tax malfeasance. *Journal of Financial Regulation and Compliance*, 25(1), 86-104.
- [11]. Jones, C., & Temouri, Y. (2016). The determinants of tax haven FDI. *Journal of world Business*, *51*(2), 237-250.
- [12]. Krejčí, P. (2016). Owners'structures and Compliance. Reported on the Conference on the International Structures— Adaptation on Actual Law Changes. Prague, the 24th April 2016.

- [13]. Mara, E. R. (2015). Determinants of tax havens. *Procedia Economics and Finance*, 32, 1638-1646.
- [14]. Mugarura, N. (2017). Tax havens, offshore financial centers and the current sanctions regimes. *Journal of Financial Crime*, 24(2), 200-222.
- [15]. Murphy, R., (2008). Tax Havens Creating Turmoil. London: Tax Justice Network UK.
- [16]. Plateforme Paradis Fiscaux et Judiciaires, (2007). Paradis Fiscaux et Judiciaires Cessons le scandale! Secours catholique Caritas Coeur; p. 9 and 10.
- [17]. Raposo, A. M., & Mourão, P. R. (2013). Tax havens or tax hells? A discussion of the historical roots and present consequences of tax havens. *Financial theory and practice*, *37*(3), 311-360.
- [18]. Richardson, G., & Taylor, G. (2015). Income shifting incentives and tax haven utilization: Evidence from multinational US firms. *The International Journal of Accounting*, 50(4), 458-485.
- [19]. Rohan, J., & Moravec, L. (2017). Tax Information Exchange Influence on Czech Based Companies' Behavior in Relation to Tax Havens. *Acta Universitatis Agriculturae et Silviculturae Mendelianae Brunensis*, 65(2), 721-726.
- [20]. Valmohammadi, C., & Ahmadi, M. (2015). The impact of knowledge management practices on organizational performance: A balanced scorecard approach. *Journal of Enterprise Information Management*, 28(1), 131-159.
- [21]. Young, M. A. (2013). The exploitation of offshore financial centres: Banking confidentiality and money laundering. *Journal of Money Laundering Control*, 16(3), 198-208.